

Tara Sklar, JD, MPH

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ACADEMIC APPOINTMENTS

University of Arizona, James E. Rogers College of Law

Professor of Health Law and Director, Health Law & Policy Program, 2018-

Launched and direct graduate and undergraduate programs in Health Law, including four Graduate Certificates, Master of Legal Studies Concentration, and course offerings within the Bachelor of Arts in Law. These programs draw from over 35 multidisciplinary, online courses that I created through collaborations with other UA colleges and external companies. Established course agreements with eight UA colleges across the health sciences (public health, nursing, pharmacy, medicine), business, engineering, science, and social & behavior sciences. Developed strategic partnerships with the Critical Path Institute, Health Current, International Society for Cardiovascular Translational Research, NYU Grossman School of Medicine, and Roche to deliver online courses, modules, and webinars.

University of Melbourne, School of Population and Global Health

Health Law Fellow, 2016-2020; Inaugural Director of Aging Programs, 2013-2016

Created an online, multidisciplinary Master of Aging degree by bridging nine colleges in the health sciences, business, architecture, engineering, law, and the arts. Oversaw development for 13-courses and established a steering committee as well as a global industry network advisory board composed of 200 organizations across Australia and Asia. Led a Massive Open Online Course (MOOC) - *Rethinking Aging: Are We Prepared to Live Longer?*, which registered over 25,000 students and received 4.5 out of 5 star student reviews.

Saint Louis University, School of Public Health and Social Justice

Adjunct Associate Professor in Health Management and Policy, 2011 – 2013

EDUCATION AND RELATED POSITIONS

University of Houston Law Center, Juris Doctor with Health Law and Policy Concentration, 2007

Research associate in health policy with Texas Department of Insurance, 2006-2007

Summer associate in health policy and planning with the Food and Drug Administration, 2006

Summer associate in clinical ethics with MD Anderson Cancer Center, 2005

University of Texas, Master of Public Health in Management, Policy, & Community Health, 2007

Health policy analyst with the City of Houston Mayor's Office, 2005-2007

Thesis: "Pay or Play: Government Initiatives to Expand Employer-Based Health Insurance"

Interdisciplinary Health Care Award, University of Texas Health Sciences Center

Tulane University, BA in Political Science, Minor in English Literature, *magna cum laude*, 2002

Tulane University Dunbar Award in Political Science for Academic Excellence

Newcomb College Dreyfus Award for Advocacy in Women's Health

SCHOLARSHIP

Book Chapters

Preparing the Healthcare Workforce for an Aging Population in *Social Determinants of Healthy Aging: A Public Health Perspective*, Aaron Guest & Elaine Jurkowski, eds., American Public Health Association Press (forthcoming 2021) (co-author, with Robyn Golden, et al.)

Implementation and Enforcement of Quality and Safety in Long-Term Care, in *Assessing Legal Responses to COVID-19 Volume I and II*, Scott Burris, Sarah de Guia, Lance Gable, Donna Levin, Wendy Parmet, Nicolas Terry, eds. Boston: Public Health Law Watch (2020) (Volume I: [SSRN](#)) (Volume II: forthcoming 2021)

Retirement and Aging: A Reordering of Priorities, in *Living Life, Loving Life Young and Old*, Helen Sykes & Grant Blashki, eds. (2014) ([chapter](#)).

Peer Reviewed Papers

The Return of Typhoid Mary? Immigrant Workers in Nursing Homes, *Journal of Elder Policy* (forthcoming 2021) (co-author, with Shefali Milczarek-Desai) ([SSRN](#)).

Telehealth for an Aging Population: How Can Law Influence Adoption Among Providers, Payors, and Patients?, *46 American Journal of Law & Medicine* 311 (2020) (co-author, with Christopher Robertson) ([SSRN](#)).

The Research Exemption Carve Out: Understanding Research Participants Rights Under GDPR and U.S. Data Privacy Laws, *60 Jurimetrics* 1 (2020) (co-author, with Mabel Crescioni) ([SSRN](#)).

Vulnerability to Legal Misconduct: A Profile of Problem Lawyers in Victoria, Australia, *27 International Journal of the Legal Profession* 3 (2020) (co-author, with Jennifer Schulz Moore et al.) ([SSRN](#) / [journal](#)).

Affordability Boards: The States' New Fix for Drug Pricing, *381 New England Journal of Medicine* 1301 (2019) (co-author, with Christopher Robertson) ([SSRN](#)).

Characteristics of Lawyers who are Subject to Complaints and Misconduct Findings, *17 Journal of Empirical Legal Studies* 2 (2019) (co-author, with Yamna Taouk, et al.) ([SSRN](#)).

Law Review Articles

Research Participants' Rights to Data Protection in the Era of Open Science, *69 DePaul Law Review* 2 (2020) (co-author, with Mabel Crescioni) ([SSRN](#)).

Digital Health Privacy and Age: Quality and Safety Improvement in Long-Term Care, *17 Indiana Health Law Review* 85 (2020) (co-author, with Rachel Zuraw) ([SSRN](#)).

Elderly Gun Ownership and the Wave of State Red Flag Laws: An Unintended Consequence That Could Help Many, *27 Elder Law Journal* 1 (2019) ([SSRN](#)).

Preparing to Age in Place: The Role of Medicaid Waivers in Elder Abuse Prevention, *28 Annals of Health Law* 2 (2019) (co-author, with Rachel Zuraw) ([SSRN](#))

Under Review

Frailty, Vulnerability, and Digital Home Health Care (co-author, with Kathryn Huber)

Working Papers

Beyond Disciplinary Complaints: Proactive State Bar Regulation of Attorneys & Paraprofessionals

Wellness Devices of Uncertain Value: Citizen Science Advances in the Absence of Regulatory Action

Shorter Works: Commentaries, Blogs, Podcasts, and Videos

Equitable Vaccine Distribution, This Week in Health Law, January 26, 2021 ([podcast](#)).

Why Aren't Nursing Home Aides Exposed to COVID-19 Taking Paid Sick Leave, The Conversation, November 24, 2020 (co-author, with Shefali Milczarek-Desai) ([text](#)).

Ethics in Development of COVID-19 Vaccines, This Week in Health Law, July 9, 2020 ([podcast](#)).

How COVID-19 Could Drive Improvements in Care Facilities, Petrie-Flom Center at Harvard Law School, Bill of Health, June 10, 2020 (co-author, with Nicolas Terry) ([text](#)).

States are Making it Harder to Sue Nursing Homes Over COVID-19: Why Immunity from Lawsuits is a Problem, The Conversation, June 9, 2020 (co-author, with Nicolas Terry) ([text](#)).

Care Facilities, Their Residents, and the Pandemic, Petrie-Flom Center at Harvard Law School, Bill of Health, May 29, 2020 (co-author, with Nicolas Terry) ([text](#)).

Arizona Law Health Law & Policy Video Explainers on **Law in Time of Pandemic**, May - July 2020:
Immigrant Workers' Rights and Public Health Consequences (with Shefali Milczarek-Desai) ([video](#));
COVID-19 Waivers (with Tracy Nuckolls) ([video](#));
Legal Authority to Act in "All Hazards" Emergencies (with Richard Carmona) ([video](#));
Advanced Care Planning in a Pandemic (with Sandy Severson) ([video](#));
Health Professionals Licensure During a Public Health Emergency (with Elizabeth Hall-Lipsy) ([video](#));
Pets and COVID-19 (with Andrew Maccabe) ([video](#));
Quarantine and Isolation: Balancing Individual Rights & Public Health (with Leila Barraza) ([video](#)).

Law and Telemedicine in the Time of COVID-19, Arizona Telemedicine Blog, May 7, 2020 ([text](#)).

Digital Health Privacy in Active-Aging Settings: Will the Law Let You Age Well?, 18 Journal of Active Aging 7 (2019) (co-author, with Richard Carmona et al.) ([SSRN](#)).

Another Front in the Drug-Price Battles: State Prescription Drug Affordability Boards, New England Journal of Medicine, October 4, 2019 ([podcast](#)).

Book Review: Pandemics and Polarization: Implications of Partisan Budgeting for Responding to Public Health Emergencies, 1 Global Biosecurity 2 (2019) ([text](#)).

Australia's Aging Population, University of Melbourne, May 11, 2018 ([text](#)).

The Notable Absence of Regulating Cannabis in Scott Gottlieb's Keynote Address to FDLI 2018, Petrie-Flom Center at Harvard Law School, Bill of Health, May 4, 2018 ([text](#)).

GRANTS AND SUPPORT

Arizona Law Alumnus Support for UA Health Law & Policy Program, \$50,000, private donor, 2021
Provost Investment Fund Award, \$160,000, University of Arizona, 2020
Aging Research Initiative, \$660,000, University of Melbourne Hallmark in Research, 2015
MOOC on Population Aging, \$34,955, University of Melbourne Teaching Initiatives, 2015
Master of Aging Degree, \$225,000, University of Melbourne Online Development, 2014
Aging in Asia, \$3,000, Asia-Pacific Research Symposium, 2014
Your Health (TuSalud), \$982,577, Centers for Medicare and Medicaid Services, 2009
Ascension Health's Health Village for the Homeless, \$2,000,000, private donor, 2009

HONORS

Rising Star in Legal Academia, 25th Clifford Symposium in Tort Law & Social Policy, 2019
Teaching Excellence in Innovation Award, University of Melbourne, 2016
Commitment to Excellence Award, Ascension Health & Carondelet Health Network, 2010

TEACHING

Supervise Senior Honors Thesis for Honors College Health and Human Values Student, 2021-
Supervise Independent Study / Directed Research Projects for JD, MLS, and MD students, 2020-
Designed and oversee the curricula for over **thirty-five online graduate and undergraduate courses** in the following four [Graduate Certificates in Health Law](#): Regulatory Science, Health Law for Health Professionals, Aging Law & Policy, and Health Information Privacy, Compliance, & Data Security. Provide the following guest lectures in these courses:

Can the Biologics Price Competition and Innovation Act Achieve Its Promise? A Decade Review, LAW 577A – Development & Innovation: Biologics, Devices, and Diagnostics, College of Law.

Implementation and Enforcement of Quality and Safety in Long-Term Care and Telehealth for an Aging Population, LAW 584A - Aging in America, College of Law.

Medicaid Waivers and Long-Term Care, LAW 579B - Legal and Regulatory Fundamentals for Health Care Business, College of Law.

Personal Data Protection in Clinical Research, LAW 695D - Regulatory Science, College of Law.

Provide lectures, readings, and discussion activities for the following courses at the University of Arizona Colleges of Nursing, Science, and Honors, 2019-

Ethics, Law, & Elder Mistreatment, Elder Care, Psychology Department, College of Science.

Telehealth & Aging, HNRS 395M – Special Topics: Technological Transformations of Medicine and Health, Honors College.

Legal Capacity to Make Medical Decisions: Who Decides When the Patient Cannot, NURS 683 – Adult-Gerontology Acute Care, College of Nursing.

Medicaid Waivers & Aging in Place, NURS 642 - Health Policy & Economics, College of Nursing.

University of Melbourne and Coursera Massive Open Online Course, *Rethinking Aging*, 2014-2020.

University of Melbourne, Melbourne School of Population & Global Health, *Public Health Leadership* (co-taught, with Rob Moodie), 2013-2015.

Saint Louis University, School of Public Health and Social Justice, *Organization of Health Services and Health Policy for Community Benefit*, 2011- 2013.

University of Arizona, College of Public Health, *Ethics, Values, & Public Health Policy* (co-taught, with Christina Cutshaw), Fall 2010.

University of Arizona, College of Law, *Health Law* (co-taught, with Christopher Robertson), Fall 2010.

MEDIA COVERAGE

“Equitable Vaccine Distribution,” COVID-19 Law & Policy Briefing, Public Health Law Watch January 26, 2021 ([video](#)).

“Understanding the COVID Vaccine’s Rapid Approval and Growing Public Trust,” Arizona Public Media, December 18, 2020, with former US surgeon general Richard Carmona ([press interview](#)).

“COVID-19 Vaccine Distribution Underway in Arizona,” Arizona 360, December 18, 2020 ([video](#)).

“The Return of Typhoid Mary: Immigrant Workers in Nursing Homes,” Law Professors Health Law Blog, December 15, 2020 ([text](#)).

“The Return of Typhoid Mary: Immigrant Workers in Nursing Homes,” Law Professors Immigration Law Blog Article of the Day, December 1, 2020 ([text](#)).

“Precarious Working Conditions of Nursing Home Employees Foster Spread of COVID,” Truthout, November 29, 2020 ([text](#)).

“Why Nursing Home Aides Exposed to COVID-19 Aren’t Taking Sick Leave,” Associated Press News, November 23, 2020 ([text](#)) and featured in Iowa Capital Dispatch, November 28, 2020 ([text](#)); Seattle Post-Intelligencer, November 23, 2020 ([text](#)); The Telegraph, November 23, 2020 ([text](#)); Chronicle Tribune, November 23, 2020 ([text](#)); and Yahoo! Money, November 23, 2020 ([text](#)).

“Why Trump’s Executive Order Doesn’t Protect People With Preexisting Conditions,” Healthline, September 28, 2020 ([quoted](#)).

“COVID-19 Highlighted Ignored Nursing Home Issues, New Research Shows,” KTAR News, September 14, 2020 ([press interview](#)).

“Report Says COVID-19 Brought Light to Issues in Nursing Homes,” KOLD News, September 11, 2020 ([press interview](#)).

“First the Police, Now it’s Long-Term Care’s Turn to Face ‘Defunding’ Calls,” McKnight’s Long-Term Care News, September 10, 2020 ([quoted](#)).

“As COVID-19 Ravaged Nursing Homes, it Highlighted Longstanding Problems, UArizona Expert Says,” University of Arizona News, September 10, 2020 ([interview](#)).

“Implementation and Enforcement of Quality and Safety in Long-Term Care,” Law Professor Blogs Network, August 30, 2020 ([text](#)).

“COVID-19 in Classrooms: What Should Tucson Schools Share With the Public?” KOLD News, August 26, 2020 ([press interview](#)).

“Legal Experts Call on Officials to Shore Up Pandemic Response,” Courthouse News, August 18, 2020 ([quoted](#)).

“Are Schools Liable in the Event of a COVID-19 Outbreak?” Arizona 360, August 14, 2020 ([press interview](#)).

“Some U.S. States are Protecting Nursing Homes from Coronavirus Lawsuits,” The National Interest, June 10, 2020 ([text](#)) and featured in: Yahoo! News on June 10, 2020 ([text](#)); and Minnesota Lawyer: Saint Paul Legal Ledger on June 15, 2020 ([text](#)).

“Slowing the Spread, Businesses Reopen, Pandemic Economic Impact,” Arizona Public Media, May 15, 2020 ([quoted](#)).

“Masks and Temperature Checks Among Precautions Employers Taking to Address Liabilities,” Arizona 360, May 15, 2020 ([press interview](#)).

“Federal Law Says Coronavirus Testing Should be Covered, but Patients are Still Being Asked to Pay,” Arizona Daily Star, April 19, 2020 ([quoted](#)).

“Recommendations for Implementing a Proactive Discipline System in California,” Center for Public Interest Law Blog at University of San Diego School of Law, April 2, 2020 ([text](#)).

“States with the Most and Least Medicaid Coverage,” WalletHub, March 23, 2020 ([press interview](#)).

“Can Doctors Prevent Firearm Suicides by the Elderly?” Kriminals, December 19, 2018 ([quoted](#)).

“Red Flag Laws May Reduce Gun Deaths Among the Elderly” The Trace, November 16, 2018 ([quoted](#)).

“Could ‘Red Flag’ Laws Reduce Gun Violence Among the Elderly?” The Crime Report, November 15, 2018 ([quoted](#)).

“New Interdisciplinary MOOC on Aging” Australian Aging Agenda, March 18, 2015 ([quoted](#)).

SELECTED PRESENTATIONS

Telehealth: Quality, Privacy, and Access, Harvard Law School, April 7, 2021.

Can the U.S. Biologics Price Competition and Innovation Act Achieve Its Promise? A Decade Review, Festival of Biologics 2021: World Biosimilar Congress, March 30, 2021.

Long-Term Care & Hospice, Health Care Decisions & Bioethics, Boston University College of Law, March 16, 2021.

Where Do We Go From Here? Long-Term Care After COVID-19, Symlogic 2021: 9th International Research Conference on Rule of Law in Context: Indian and Global Perspectives, Plenary Session: Post COVID Challenges to Rule of Law and Sustainable Development Goals, March 13, 2021.

Expanded Access, Compassionate Use, Right to Try: Using Unproven Medical Products, NYU Langone Health - Compassionate Use and Preapproval Access, National Organization for Rare Disorders, and University of Arizona College of Law, March 5, 2020, [webinar](#).

Keynote: *Where Do We Go From Here? Long-Term Care After COVID-19*, University of Indiana, Robert H. McKinney School of Law, Annual Conference, February 26, 2021, [webinar](#).

Applying Principles of Risk-Based Regulation to Legal Paraprofessionals, California Paraprofessional Program Working Group, State Bar of California, February 11, 2021.

Vaccine Distribution in Long-Term Care: Is It Working?, University of Arizona Health Sciences and Arizona LawCats Live, February 5, 2021, [webinar](#).

Applying Principles of Risk-Based Regulation to the California Legal Profession. State Bar of California, Board of Trustees, January 21, 2021.

Frailty, New Technologies, and Health Justice, Association of American Law Schools 2021 Annual Meeting, Section on Aging & the Law, January 6, 2021.

Insights into Studying Health Law and Policy: What, How, and Why, Convention 2020: State Bar of Arizona, December 1, 2020.

Frailty, Vulnerability, and Big Data, University of Arizona Health Sciences Tech Talk Tuesdays, November 10, 2020 (co-presenter, with Kathryn Huber), [webinar](#).

Non-Disciplinary Alternatives to Legal Misconduct, University of Virginia Law & Social Science Colloquium, October 27, 2020.

The Return of Typhoid Mary? Immigrant Workers in Nursing Homes, American Public Health Association 2020 Annual Meeting, October 26, 2020 (co-presenter, with Shefali Milczarek-Desai).

Telehealth: How Law Reform Can Spur Its Adoption, Nevada Interprofessional Healthy Aging Network and University of Nevada William S. Boyd School of Law, October 21, 2020, [webinar](#).

Real-World Data/Evidence Collection Through Expanded Access During COVID-19, NYU Langone Health – CUPA and American Society for Law, Medicine & Ethics, October 9, 2020, [webinar](#).

Insights into Studying Health Law and Policy, University of Arizona, September 29, 2020, [webinar](#).

Implementation and Enforcement of Quality and Safety in Long-Term Care, Public Health Law Virtual Summit: COVID-19 Response and Recovery, September 17, 2020, [webinar](#).

Drug Development and Regulation in the Age of Precision Medicine, 2nd Annual Drug Discovery and Development Summit, Arizona BioIndustry Association, September 15, 2020, [webinar](#).

Taking Care of Chronic and Acute Non-COVID Patients During the Pandemic, NYU Langone Health - Compassionate Use and Preapproval Access Working Group, July 17, 2020, [webinar](#).

The Other Front Line: COVID-19, Immigrant Workers, and Public Health Consequences, University of Arizona LawCats Live, July 9, 2020, [webinar](#).

Hospice and COVID-19, Arizona Bioethics Network, April 15, 2020, [webinar](#).

Using Predictive Analytics to Identify and Better Understand Problem Lawyers: Lessons from Victoria, Australia (2005-2015), State Bar of California, Los Angeles, March 5, 2020,

Telehealth for an Aging Population: How Can Law Influence Adoption Among Providers, Payors, and Patients?, American College of Legal Medicine Annual Meeting, Scottsdale, February 22, 2020.

Telehealth for an Aging Population: How Can Law Influence Adoption Among Providers, Payors, and Patients?, Arizona Alliance Annual Meeting, Phoenix, February 11, 2020.

Telehealth for an Aging Population: How Can Law Influence Adoption Among Providers, Payors, and Patients?, American Journal of Law & Medicine Symposium on Emerging Issues in Bioethics, Boston University, January 24, 2020.

Digital Health Privacy and Age: Legal and Ethical Considerations in Long-Term Care, Arizona Bioethics Network, November 20, 2019, [webinar](#).

Digital Privacy and Age: Evolving Role of Wearables in Long-Term Care, 2019 American Public Health Association Annual Conference, Philadelphia, November 4, 2019.

Will the Law Let You Age Well, International Council on Active Aging, Executive Forum at 2019 Annual Conference, Orlando, October 10, 2019.

Digital Health Privacy and Age: Quality and Safety Improvement in Long-Term Care, Banner Health, August 19, 2019.

Personal Data Protection in Clinical Research, American Society for Law, Medicine and Ethics Health Law Professors Conference: Panel on Research, Privacy, and Consent, Loyola University Chicago College of Law, June 7, 2019.

Drug Pricing Reform Efforts: What's Ahead for Arizona? 2019 Arizona State of Reform Health Policy Conference: Panel on Road Ahead for Federal Health Policy, May 23, 2019.

Personal Data Protection in Clinical Research, Governance of Emerging Technologies & Science Conference, Arizona State University College of Law, May 22, 2019.

Privacy Considerations in Clinical Trials, 2019 Food and Drug Law Institute's Annual Conference: Panel on Privacy & Cybersecurity, Washington DC, May 3, 2019.

Research Participants' Rights in the Era of Clinical Trial Transparency, 25th Annual Clifford Symposium on Tort Law and Social Policy: Rising Stars, DePaul Law School, April 26, 2019.

Personal Data Protection in Clinical Research, National Academies of Sciences, Engineering, and Medicine, Roundtable on Law & Medical Devices, Washington DC, March 25, 2019.

Preparing to Age in Place: Role of Medicaid Waivers in Elder Abuse Prevention, 2019 Association of American Law Schools, New Law and Medicine Scholars, New Orleans, January 3, 2019

Preparing to Age in Place: Role of Medicaid Waivers in Elder Abuse Prevention, Beazley Symposium, Loyola University Chicago School of Law, November 16, 2018.

Vulnerability to Legal Misconduct, American Society for Law, Medicine and Ethics Health Law Professors Conference, Case Western University, June 8, 2018.

Targeting Problem Lawyers: Identifying Lawyers at High Risk of Complaint in Victoria, Australia. Georgetown Law School, O'Neill Institute for National and Global Health Law, March 28, 2018.

Characteristics of Lawyers Who are Subject to Complaints and Misconduct Findings. QuantLaw Conference, University of Arizona James E. Rogers College of Law, March 1, 2018.

Characteristics of Lawyers Who are Subject to Complaints and Misconduct Findings. Conference on Empirical Legal Studies, Cornell University, October 14, 2017.

Building a Pathway from a MOOC to an Online Graduate Course, Council on Academics Public Health Institutions Australia Annual Conference, Tasmania, Australia, September 21, 2015

SERVICE AND PROFESSIONAL ACTIVITY

Editorial Service

Associate Editor, *Global Biosecurity Journal*, 2018-

Peer Review

2021: Cambridge University Press book proposal on health law; Center for Computer-Assisted Legal Instruction (CALI) textbook proposal on bioethics

2020: Oxford University Press book proposal on aging; *Journal of Law and Biosciences*; *Journal of Law, Medicine, & Ethics*; *Journal of General Internal Medicine*; American Society for Law, Medicine, & Ethics, Public Health Law Conference proposal submissions

2019: *Journal of General Internal Medicine*; American Society for Law, Medicine, & Ethics, Public Health Law Conference proposal submissions

University Service

Arizona College of Medicine – Phoenix, Master of Bioethics Advisory Committee, Member, 2020
Arizona Law, Professional & Executive Education Committee, Chair, 2020
University of Arizona, Arizona Online Faculty Advisory Committee and Transform Education Working Group, Member, 2020-
University of Arizona Gerontology Interdisciplinary Program, Committee, Member, 2020
Arizona Law, Future of Legal Education Committee, Member, 2020
University of Arizona Health Sciences, Healthy Aging Strategic Initiative, Member, 2019-
Banner Health and University of Arizona, Bioethics Committee, Member, 2019
Arizona Law, Health Law Students Association, Faculty Advisor, 2018-
University of Melbourne, Master of Aging Steering Committee, Co-Chair, 2013-2015
University of Melbourne, Teaching and Learning Committee, Member, 2013-2015

External Service

Arizona Bioethics Network, Board Member, 2021-
International Society for Cardiovascular Translational Research [Scientific Advisory Board](#), Member, 2020-
Uniform Law Commission Study Committee on Updating the Uniform Determination of Death Act, Observer, 2020-
PwC, [National Aging Advisory Group](#), Steering Committee Member, 2016-2018
Public Health Indigenous Leadership Education Australian Network, Member, 2011-2013
Catholic Health Association, National Community Benefit Committee, Member, 2010-2011
Child and Family Resources, Governance Committee, Chair, 2009- 2011

Legal & Professional Work Experience

State Bar of California

Consultant, 2021-

Advise the Board of Trustees, Governance in Public Interest Task Force, and Office of Research and Institutional Accountability on applying principles of risk-based regulation for the California legal profession, including attorneys and legal paraprofessionals.

Ascension Health / Carondelet Health Network

Director of Access and Community Health, 2008-2010

Managed all aspects of the Community Benefit and Social Accountability Program.
Expanded program from a sole director position to a 10-person staff in under two years.
Founded and served as Chair of the Access to Healthcare Council to provide strategic direction and oversight to improve the health status of communities throughout Arizona.
Received over \$3 million dollars in grants and philanthropic support.

Bastyr Naturopathic University

Institutional Review Board Coordinator and Community Member, 2002-2004

Performed preliminary review for clinical trial proposals on alternative and complementary therapies submitted to Bastyr's Office of Research Integrity.
Led training sessions for Bastyr University Scientific Review Committee and Institutional Review Board members.